

2019 Annual Report











Greetings from Our Board Chair and Executive Director

Don't tell me the sky's the limit when there are footprints on the moon. The sky is not my limit.

Like the hundreds of children who come to Brigadoon Village every year, we, as an organization, are inspired to live up to our fullest potential. 2019 was truly a year of setting a path for the bright future of Brigadoon.

We started out the year feeling the loss of our incredible friend, colleague, and founder, Dave McKeage. He believed so much in the idea of Brigadoon that he made it happen. He proved the sky was not his limit, and we owe it to him to go bigger and better for our campers—because they deserve our very best.

As we look to create an extraordinary experience for our campers, we have begun to lay the groundwork for the future redevelopment of Brigadoon. We look forward to sharing these exciting plans as 2020 unfolds.

In less than ten years, we have become the largest pediatric illness camp program of its kind in the country. When you think of the enormity of that statement, it's hard to believe how young we are!

A sincere thank you to the thousands of donors who supported us in 2019. Your contributions, and your belief in our mission, helped give 782 children and youth a chance to be ordinary last summer.

We hope you will continue on the journey with us as we give our campers more chances to shine.

David Graham **Executive Director**

Anne McGuire Board Chair







Our Vision

Giving extraordinary kids a chance to be ordinary.

Our Mission

Brigadoon Village passionately transforms the lives of Atlantic Canadian children and youth living with health conditions and other life challenges to help them reach their full potential through experiential learning, meaningful connections, and exceptional fun.

Our Values















Dave's Place – A place to gather, a place to create

To pay tribute to Brigadoon's founder and visionary, Dave McKeage, is a hefty endeavour. How do you commemorate a person who's dreams were larger than life and can be felt in every nook and cranny of Brigadoon Village?

Music and creative expression filled Dave with joy and was part of his dream for Brigadoon. Now we're going to make it happen.

In August, Brigadoon, along with family, volunteers, campers, and community leaders, gathered to announce the creation of Dave's Place, a new arts and crafts hub that will be built to celebrate and honour the memory of Dave.

Dave's Place will not only be used for art programming—it will be built with the intention that it will complete the cabin circle. A large deck connecting the three buildings will allow for programming to spill out into the fresh air and provide a central gathering point at camp.

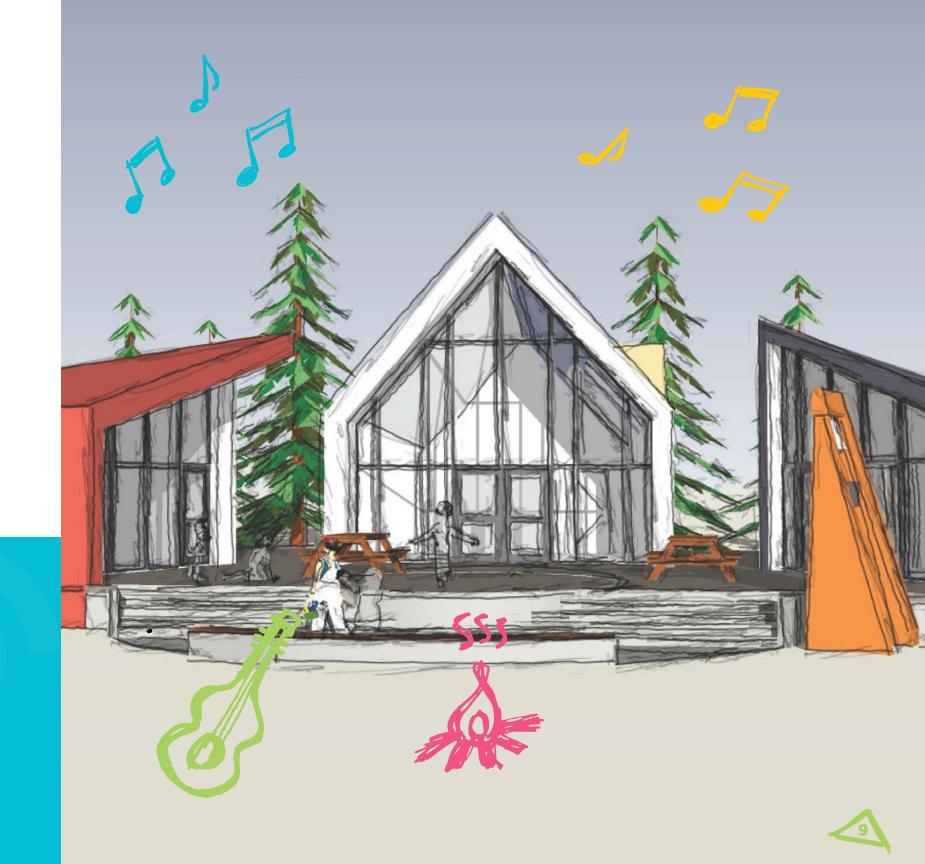
Dave's Place is designed to bring campers together to create and imagine, whether it's with clay and pottery, paint and canvas, or instruments and dancing. It will feature a ceramics studio, a music studio, and a messy arts room. It will be a centrepiece at Brigadoon where campers will gather to express themselves in a fun, accessible environment. We know when we value children's creativity, we help them foster self-expression and develop self-confidence—we help them shine.

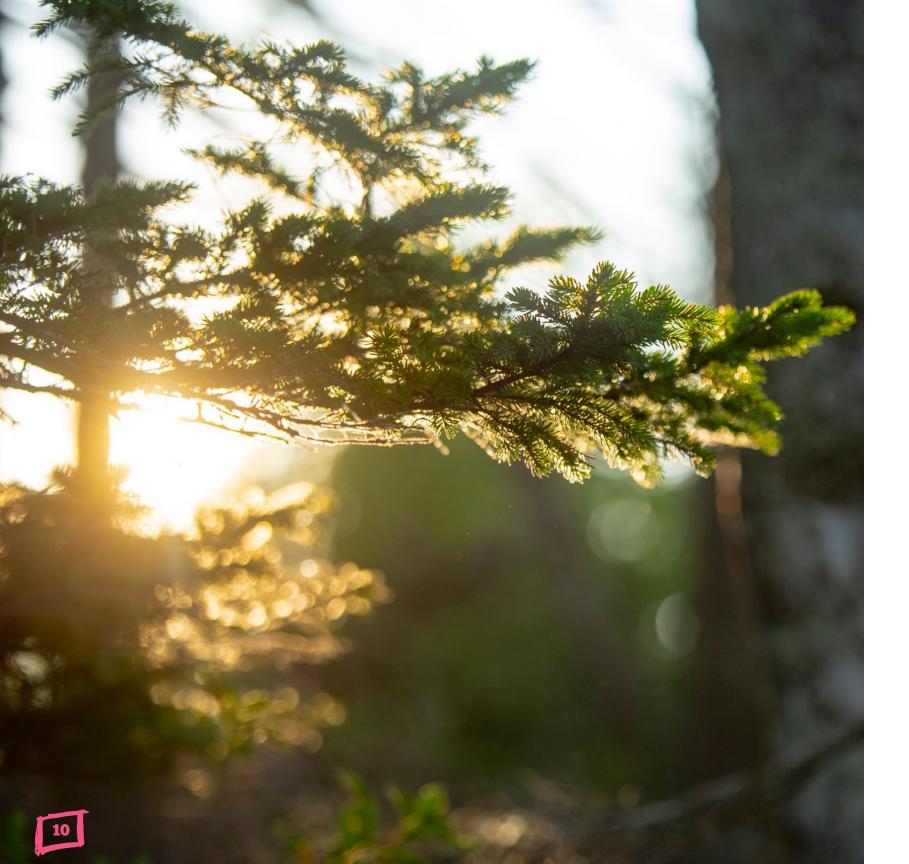
It fills all of us with pride knowing that our campers will have this special place as part of Dave's legacy.



"I remember our first campers and how incredibly exciting it was to see them arriving at Brigadoon Village. I'll never forget our inaugural week when we hosted Canada's very first program for IBD called Camp Guts and Glory. One of the campers asked a counsellor if Crohn's disease was genetic. He thought if it was, then his kids could go to Brigadoon and that would be okay by him. I couldn't have asked for better validation. It's all I had hoped for and more."

- Dave McKeage, 1969–2018





In memory of Peter Kohler -A true believer in Brigadoon





It was in the early stages of creating Brigadoon when an unlikely relationship formed between our founder, Dave McKeage and entrepreneur, Peter Kohler. Peter's son Mike met Dave while he was working at the Trail Shop, which happened to be the first office

for Brigadoon. A friendship was forged between Mike and Dave—then Mike introduced his father to Dave knowing they would hit it off. Through many conversations, Dave shared his vision for Brigadoon Village with Peter and it didn't take long for him to become a passionate supporter.

One to dream big himself, and persevere until he made happen, Peter was impressed with Dave. Peter himself had pursued his entrepreneurial dreams when, in 1982, he started Kohler International Ltd. (now known as Kohltech Windows and Entrance Systems).

"Dad talked about Brigadoon as a world-class facility," says Mike. "He was always very impressed with the

vision of Dave's and other people who were involved early on, and wished more people would think big in Nova Scotia."

When Dave passed away, it was Peter who approached Brigadoon to see if he could help with any plans to commemorate Dave's legacy. Little did he know that plans were already in the works, but a project this large takes a catalyst—a leader who believes someone who believes whole-heartedly in the vision. For us, that person was Peter Kohler.

In August, we publicly announced the plans for Dave's Place—a way in which we could commemorate our founder and visionary—with Peter leading the way with a gift of \$200,000.

"Dad really admired Dave's vision, energy, resourcefulness, and passion. Dad thought Dave deserved to be remembered in a way that was both large and added to what Dave had created," remembers Mike.

Sadly, Peter passed away unexpectedly in December 2019. Although many will remember him for his business acumen, we at Brigadoon will remember the soft-spoken, kind, and generous man whose gift to Brigadoon will forever have an incredible impact on our extraordinary campers.





The magic behind Brigadoon - Our camper outcomes

At Brigadoon, we have the privilege of providing transformational experiences to our campers, and we take this role very seriously. From the outside, it may look like just a regular summer camp, the secret to our campers' success is the intention behind everything we do.

We strive to create an environment in which campers are challenged to learn, try new things, and develop new skills. We want our campers to succeed and encourage them to reflect on their accomplishments. In doing this, campers realize they can do more than they ever thought possible.

L CONFIDENCE

We want them to be able to **try new things**, describe themselves in **positive ways**, and continue to participate in activities—even those in which they may not naturally excel.

COMPASSION

We want them to be more aware of the needs and value of those around them, understand the **impact of their actions**, and understand that it's just as important for other people **to have a turn**, **to have fun**, and **to learn new things**.



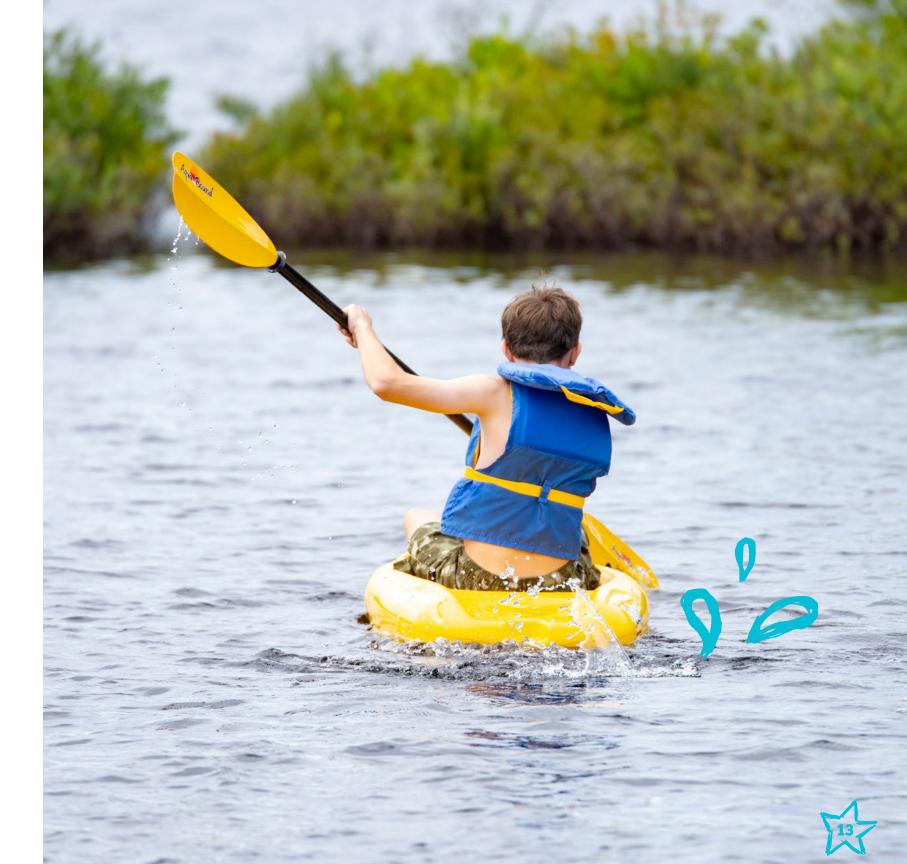
We want them to develop the ability to **bounce back when things don't go their way**, to regulate their own emotions and
reactions, to help make themselves feel better when they are upset,
and to **keep trying things**, **even when they are challenging**.



We want them to take ownership over their own decisions and their actions, to demonstrate the ability to be dependable and reliable, and to be able to manage their own health condition or other needs.

CONNECTION

We want them to **develop and maintain strong connections**with those around them. Not only do we want them to have the
skills to develop a strong support network around themselves,
rather than feel isolated because of their condition or diagnosis,
but we also want them to **develop the skills to be good friends,**coworkers, etc.





A place to be carefree and focus on the fun stuff

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do anywhere else..."

Brigadoon's Camp Treasure Chest is for kids living with asthma, anaphylactic allergies, and other lung or respiratory conditions. It was one that well-known allergist, Dr. Gina Lacuesta, had often recommended to families she saw in her practice who she thought could benefit from the program. But it wasn't until her own child was diagnosed with severe allergies and had the opportunity to go, that she learned the true impact of Brigadoon.

Gina's daughter Pia attended her fourth summer at Brigadoon it seems to all in 2019, but Pia still remembers when she was initially diagnosed and heard about Brigadoon for the first time. "I was surprised that there was a camp for kids with allergies like mine! I watched some videos on YouTube with my mom and begged to go."

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Until this point, due to her severe allergies, Pia had never been able to go to a sleepaway camp, and although Pia was being so brave and excited for her first week, in typical first-time camper parent fashion, Gina was a wreck. Like so

many others, Gina wondered: Will she miss home? Will she eat, sleep, get hurt? How would her food allergies be handled? Was she going to be closely monitored?

All those worries were calmed on "Arrival Day" when Gina and Pia met the Brigadoon Team. They met Chef Dianne and went over Pia's dietary restrictions and were shown all the options that would be available to her. They met the medical team, many of whom Gina knew, and reviewed her condition specifics and medications. Finally they met Pia's counsellor and

cabinmates. After that Gina was confident she was leaving Pia in good hands, and most importantly, Pia felt safe. Now, four years later, Pia calls Brigadoon her second home.

"She is completely care free when she goes there. She has no reservations at all and has made friends she keeps in touch with year-round. It seems to only get better each year. It has never been the same in terms of the activities, food choices, etc.—it seems to always be a different experience for her."

Forgetting about her allergies is something Pia can't do anywhere else but Brigadoon. She gets to focus on the fun stuff

(her favourites) like swimming, polar bear swims, sleepovers every night with friends, campfires, and pursuit.

Connection, compassion, confidence, independence, and reliance—our Camper Outcomes—were put to the test when Pia, for the first time, was around others who had more severe allergies than her. "She had exposure to kids

whose asthma was more severe than hers and other kids whose food allergy restrictions were different than hers—I think it taught her empathy and care for others—and who doesn't want their child to experience that!"

Both Gina and Pia hope their connection with Brigadoon lasts longer than Pia's time as a camper. Pia has big plans to become a counsellor when she's old enough so she can make a difference in campers' lives—just like other counsellors did for her.



"We can often get caught up in our own adult views, fears, anxieties about severe allergies, and forget how much it can affect the child to be 'different'. Brigadoon really lets everyone take a break from that, lets the kids and parents have a 'normal' experience-it really is invaluable."

- Gina Lacuesta, camper parent





The magic of camp is not just for the campers

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Brigadoon was about to hold its first full summer of camp when Jacqueline van Nieuwenhuizen, a nurse at the IWK Health Centre for more than 30 years, learned about Brigadoon. She had seen stories in the media and heard rumblings through the Health Centre, but it wasn't until Dr. Tony Otley told her the story of Brigadoon and its first program, Camp Guts & Glory, that she really understood the importance of what Brigadoon was offering these extraordinary kids.

A self proclaimed kid at heart, Jacqueline knew she already loved the camp experience—having fun, being outdoors, and interacting with campers. However, Brigadoon turned out to be so much "Brigadoon has

more than just a summer camp.

"I was really excited for my first week at Brigadoon. Back then, I remember thinking how beautiful the lake was and how nice all of the facilities were. It was nothing like camps I had worked at before! That first day we were treated to tubing on the lake and I felt like a kid having the time of my life."

Needless to say, it was the impact of that first summer that made lacqueline come back every year since.

Brigadoon continues to expand and grow. Returning staff and campers see additions every year, such as a new water front for swimming, the gaga ball court, Wonderland, Hammock Haven, and the pontoon boat, to name a few. But no matter the improvements, Jacqueline reminds us it is the campers and their laughter, the counsellors contagious energy and spirit, that never wavers.

There are campers, volunteers, and staff who come back year after year—campers who have moved on to become counsellors and counsellors who have moved on to become part of the medical team. "Brigadoon has created a feeling of family and it's like we are having a big reunion each summer. Having campers

and staff who think of Brigadoon as their home away from home means there are many people to welcome first-timers, put them at ease, and make them feel safe and comfortable very quickly."

"My favourite part of the day at camp is being back in the cabins with the campers at bedtime, checking in on them, giving them their meds, and assisting with treatments. It is during this time that I get to hear them talking with each other, asking questions, and seeing the awe in realizing that there is someone who understands what they are going through. I also see the

> excitement in their faces as they talk about what they did that day, and scheme and plan what they are going to do the next day!"

As a theatrical person, the talent show has always been lacqueline's favourite event of the week. The most touching moments she's witnessed are seeing campers gather the courage to stand up and perform in front of an audience. "Seeing a camper perform an interpretive dance, sing a song, do a comedy

routine—sometimes they get really nervous and forget their words, but everyone in the audience encourages them to go on—they start singing with them, clapping along, and help them out. Seeing that child go back to their seat in the audience and get pats on the back from their fellow campers and telling them, "You did awesome!" That is what camp is all about—leaving the comfort of home, going to a place where you can be free to act like a kid and have adventures despite your medical needs, having the courage to go out on a limb, and having the support of others who understand because they've been there too."

lacqueline has seen many campers come and go, and she wants them to remember this: "The rewards are big if you are willing to step outside of your comfort zone and that a little encouragement and support can go a long way in strengthening one's resolve and determination."

Exceptional generosity and a lot of fun

Brigadoon has a mission that resonates with individuals, families, communities, businesses, and organizations. Our mandate is one that people want to be a part of. Transforming lives. Empowering youth. Making connections. That's what you are supporting when you support Brigadoon. As with everything we do, we try to make sure FUN is a part of it! Our annual events—Brigadoon's own, as well as those held by our generous community members—add an extra bit of fun to our fundraising efforts. Without these extraordinary events and people, the impact we have would not be possible.

5th Annual Wine & Dash

On a beautiful sunny day in June, over 300 participants and volunteers came together to support Brigadoon's 5th Annual Wine & Dash, along with four-time presenting sponsor, Scotiabank. Walking or running a 5km or 10km through Gaspereau Valley, participants enjoyed wine tastings, Saputo cheese, Rousseau chocolate samples, and live music. Participating vineyards, Benjamin Bridge, Gaspereau Vineyards, Domaine de Grand Pré, and Lightfoot & Wolfville, gave our "wine and dashers" an excellent vine-side experience. Through individual and corporate fundraising, registration fees, and on-site fundraising, Brigadoon raised over \$58,000!

GIVETOLIVE'S BIG SWIM

GIVETOLIVE's BIG SWIM continues to be the largest third-party fundraising event for Brigadoon, and 2019's Swim did not disappoint. Forty-four swimmers, supported by well over a hundred volunteers, battled cold water, large swells, and strong tidal currents. When their feet hit the red sands of PEI, all was forgotten, and they realized they had done something truly extraordinary: They had swum across the Northumberland Strait from New Brunswick to PEI. But even more notable, they raised an incredible \$190,000+ for Brigadoon!





Community fundraising: It takes a village

Our community is what allows us to create an environment that brings our campers together where they no longer feel alone and are surrounded by others who are just like them.

We are privileged to have wonderful support from companies, community groups, and individuals of all ages who want to do a special fundraising project on our behalf. This year alone, we saw our communities hold bake sales, fashion shows, car shows, birthdays, Halloween parties—all in the effort to give our extraordinary campers a chance to be ordinary.

32 THIRD-PARTY FUNDRAISING EVENTS RAISED \$340,00





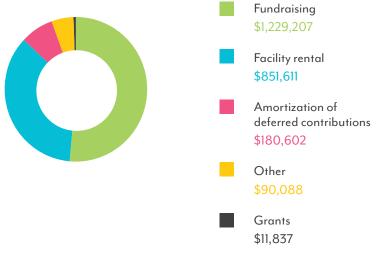


Financials - Cost to raise a dollar



Brigadoon continues to work diligently to ensure that our community's investment in our mission delivers the most significant impact possible. In 2019, Brigadoon saw a significant increase in families served and still achieved a virtual breakeven of (\$921), allowing the organization to continue to position itself for growth in the years ahead.

Revenues



Expenditures



Assets - Current

Cash	1,078,127
Short-term investments	204,944
Receivables	24,324
Prepaids	16,006
Government remittance receivable	2,042
	1,325,443
Restricted cash	282,437
Property and equipment	5,684,110
	\$7,291,990

Liabilities - Current

Payables and accruals	40,998
Deferred revenue	11,500
Current portion of long-term debt	-
Current portion of callable debt	105,000
Callable debt	552,917
	710,415
Long-term debt	-
Deferred capital contributions	5,095,246
	5,805,246
Net Assets	1,486,329
	\$7,219,990











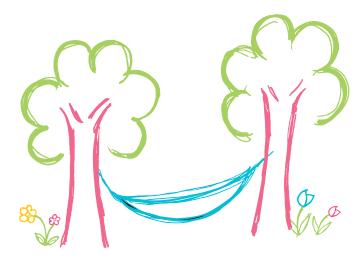
Small things make a big difference in Wonderland

Giving our campers the best experience possible is always topof-mind, and while the Village is an escape for our campers, sometimes they just need a little more space to breathe. That was the inspiration for Wonderland.

Tucked away in the trees, away from the hustle and bustle of camp, Wonderland is a camper-directed play area, where campers can spend their free time creating art, reading a book, or hanging out in the very popular hammocks for some needed quiet time.

While "Hammock Haven" works for some campers, Wonderland also has a collection of arts and craft supplies, musical instruments, science experiments, and basic tools so campers can choose what they would like to do. The play is unstructured, with staff empowering campers to make their own decisions and do what they'd like to, without any facilitation from counsellors.

From supplies purchased by supporters on our Amazon Wishlist to incredible funding support from The Pope Foundation, Wonderland and Hammock Haven truly would not have happened without our extraordinary donors.





Thank you to our donors who are helping to give extraordinary kids a chance to be ordinary

This list is a sample of some of our many generous donors in 2019.

14 Bells Fine Art Gallery
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Abdelhameid, Ahmed
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Acker, David
Ackerman, Jennifer
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Jurgens, Anna

Horsburgh, Sonya

Howland, Janet

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Laende, Erin

Lagemann, Ramana

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Langille, Paula	MacDonald, Natalie	Macneil, Christina	McDonald, Kevin	1
Langley, Cassidy	MacDonald, Malerie	MacNeil, Tracy	McDonald, George	
Langley, Valerie	MacDonald, Lindsay	MacNeil, Charles	McGarry, John	
Lavigne, Glen	MacDonald, Gary	MacNeill, H. Gordon	McGill, Caitlin	
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LeMoine, Sean	MacEachern, Phillip	Mandel, Jeffrey	McInnis, Donald	
Lenco, Nicholas	MacEachern, Alyssa	Manion, Emily	McKay, Jennifer	
LePage Hanley, Annie	MacEachern, Ian	Marchand, Bruce	McKay, Nancy	
Leppinen, Carol	MacEachern, Jenna	Marchand, Scott	McKeage, Krista	-10/-
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Lightfoot & Wolfville	MacIsaac, Duncan	Martin, Gregory	McNab, John	
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Liu, Cindy	MacKenzie, Ruth	Mason, Bryan	McNamara, Ashley	
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Lount, Violet	MacLatchy, Jennifer	Maycock, Bryan	Medavie Health Foundation	
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Lynk, Andrew	MacLellan, Hugh	McBride, Ray	Mercer, Susan	71
MacAfee, Toni	MacLennan, Shelby	McBride, Ken	Meredith, Craig	
Macaulay, Peter	MacLennan, Curtis	McBride, Emilie	Merrithew, William Edward	
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Millar, Tom	Muldoon, Dan	North Alton Baptist Women's Auxillary	Payne, Edith
Miller, Brenda	Muller, Martine	Nova Scotia Health Authority	Paynter, E Clarke
Miller, Monica	Mullin, Jon	Nowlin, Ernie	PayPal Giving Fund Canada
Miller, Robert	Mullins, Natalie	NS Diesel & Automotive Repair Ltd	Payson, Candra
Milligan, Doug	Mullowney, Tara	Nugent, Linda	Peacock, Kate
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Moggridge, Alex	Murray, Andrew	Offen, Rory	Penney, Lance
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Montgomery, Heather	Mutch, Edna	O'Neil, Jennifer	Pinto, Alma
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ergen, Geoff	Ryan, Natasha	Sheppard, Kerry	
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